

## Lancaster City Council | Report Cover Sheet

<b>Meeting</b>	Cabinet	<b>Date</b>	14 September 2021
<b>Report</b>	Delivering Our Priorities: Q1 2021-22		
<b>Report of</b>	Director of Corporate Services		
<b>Purpose of Report</b>			
To provide an update on the status of corporate projects and performance indicators.			
<b>Key Decision (Y/N)</b>	<b>N</b>	<b>Date of Notice</b>	<b>Exempt (Y/N)</b> <b>N</b>

### Report Summary

This report, and its Appendix, provides an update on the progress of key corporate projects and performance measures for the period April-June 2021 (Q1 2021-22).

### Recommendations of Councillor

- (1) That Cabinet consider the updates on projects, performance and finance measures from April-June 2021 (Q1) at Appendix A to G.

### Relationship to Policy Framework

Robust, meaningful, and timely information on the council's key projects and success measures provides an important perspective on the direction of the organisation in delivering its strategic priorities under its Policy Framework.

### Conclusion of Impact Assessment(s) where applicable

Climate	Wellbeing & Social Value
Digital	Health & Safety
Equality	Community Safety

No direct impact arising from this report.

### Details of Consultation

No direct consultation relating to this report.

### Legal Implications

No direct implications arising from this report.

### Financial Implications

No direct implications arising from this report.

### Other Resource or Risk Implications

No direct implications arising from this report.

### Section 151 Officer's Comments

The s151 Officer has contributed to the writing of this report

<b>Monitoring Officer's Comments</b>	
The Monitoring Officer has been consulted and has no further comments.	
<b>Contact Officer</b>	Sarah Davies, Director of Corporate Services
<b>Tel</b>	01524 582501
<b>Email</b>	<a href="mailto:sdavies@lancaster.gov.uk">sdavies@lancaster.gov.uk</a>
<b>Links to Background Papers</b>	

## 1.0 Report

- 1.1 The primary purpose of this report is to present the information contained in the projects and performance Highlight Report for the period April-June 2021, which can found at Appendix A.
- 1.2 During this period, many of the council's day-to-day service activities have continued to experience disruption, or emerged from experiencing disruption, due to the requirements of responding to the pandemic. This is reflected in the information and comments contained within the Highlight Report.

## 2.0 Financial Monitoring

- 2.1 The 2021/22 Budget and MTF5 2021-2024 approved by Council in February 2021 set a balanced budget for the year based on the assumptions made at that time. The COVID - 19 pandemic continues to create a significant shock to the economy and result in unplanned expenditure and income losses for the Council.
- 2.2 All portfolios are required to examine their revenue budgets regularly and reports are submitted to Cabinet and Budget & Performance Panel for review. To enable Portfolio Holders to meet this requirement Financial Services continually reviews and refreshes how it presents the Council's Corporate Monitoring information.
- 2.3 In an attempt to aid understanding Members should note that where **projected variances** values are presented with brackets ( ) this reflects a negative, or adverse movement from the budgeted position. Conversely, projected variances accompanied with a + sign represents a positive, or favourable movement from the budgeted position.

The following financial appendices accompany this report

- Appendix B: General Fund Service Analysis
- Appendix C: General Fund Subjective Analysis
- Appendix D: HRA Service Analysis
- Appendix E: General Fund Capital Projects
- Appendix F: HRA Capital Project
- Appendix G: Reserves Projected Outturn

### **3.0 COVID - 19**

3.1 As stated above, the COVID - 19 pandemic has resulted in significant unplanned expenditure and income losses, which are being monitored by each directorate. The Government's Sales, Fees and Charges support scheme finished at the end of June 2021 and all subsequent losses will need to be covered by Council resources.

3.2 With regard to economic activity and the potential ongoing impact, the government's own data indicates activity is not expected to return to pre-Covid-19 levels until 2023. The impact of the pandemic led to a 10% fall in economic output over 2020 which is only expected to recover by 4% this year and 7% in 2022/23.

### **4.0 General Fund Summary Position**

4.1 Quarter 1 (Q1) monitoring covers the period for April – June 2021. At the end of Q1 (June 2021) we are currently projecting a year end overspend against budget of **£0.631M**. This amount equates to approximately **3.55%** of the Council's approved Net Revenue Budget of **£17.774M**. Members should acknowledge that it is early in the financial year and work will continue over the coming months to monitor and forecast the costs and savings associated with both the pandemic and any other emerging budget pressures. In the meantime, arrangements are in place to scrutinise all existing expenditure plans. However, should an overspent position remain at the year-end it would be met from the Council's unallocated reserves.

4.2 A summary of the Q1 revenue position for the main service accounts of the Council is set out in table 1 below. Appendix C: General Fund Service Analysis covers this information in more with commentary on significant variances provided on the following paragraphs

Table 1 Quarter 1 Financial Monitoring – Service Analysis

	Original Budget 2021/22 £'000	Q1 Actual 2021/22 £'000	Projected Outturn 2021/22 £'000	Projected Variance 2021/22 £'000
Communities and Environment	6,882	(1,300)	7,116	(234)
Economic Growth and Regeneration	4,134	1,124	4,350	(216)
Corporate Services	6,762	6,080	6,947	(185)
Central Services	1,059	256	1,062	(3)
Other Items	96	(1,534)	89	+7
<b>Sub Total</b>	<b>18,933</b>	<b>4,626</b>	<b>19,564</b>	<b>(631)</b>
Net Recharges to Housing Revenue Account	(1,018)	0	(1,018)	0
RMS Capital Charges (now Housing Revenue Account)	(141)	888	(141)	0
Revenue Reserve funded items included in above analysis	0	246	0	0
<b>Sub Total</b>	<b>(1,159)</b>	<b>1,134</b>	<b>(1,159)</b>	<b>0</b>
<b>General Fund Revenue Budget</b>	<b>17,774</b>	<b>5,760</b>	<b>18,405</b>	<b>(631)</b>
Revenue Support Grant	(204)	(55)	(204)	0
Net Business Rates Income	(7,737)	(10,328)	(7,737)	0
<b>Council Tax Requirement</b>	<b>9,833</b>	<b>(4,623)</b>	<b>10,464</b>	<b>(631)</b>

#### Communities and Environment (£0.234M Adverse)

- 4.3 Significant budget variances including termination costs for the Combined Heating and Power unit maintenance contract (-£0.032M), income losses as a result of the continued closure of nursery shop (-£0.040M), additional cost of staff to cover long term absence and shortage of HGV drivers (-£0.063M) as well as the impact of job evaluation appeals and restructure proposals delayed (-£0.070M). These pressures have been offset by staff turnover savings (+£0.102M) and additional income from fairgrounds (+£0.028M) and garden waste subscriptions (+£0.012M).

#### Economic Growth and Regeneration (£0.216M Adverse)

- 4.4 Significant year end variances include the continuation of the Capita Building Control contract (-£0.115M), estimated additional support for temporary planning officer posts (-£0.080M), the use of agency staff to cover the vacant Head of Property Investment and Regeneration (PIR) post (-£0.083M), as well as Business Rates payable (-£0.041M) for former Frankie & Benny's site due to vacated tenant. There are a number of areas where salary savings have been identified including Future High Streets vacant post (+£0.036M), various Building Cleaning / Property Services vacant posts (+£0.022M) as well as savings from Head of PIR post (+£0.030M) and other growth posts not yet recruited to (+£0.027M).

#### Corporate Services (£0.185M Adverse)

- 4.5 An increase in the Council's insurance renewal premium (-£0.160M) together with the need for additional Microsoft user licences (-£0.045M) and additional mobile phone costs (-£0.039M) resulting from increased agile/homeworking provide the most significant forecast budget pressures. Other significant variances relate to vacant posts with Finance (+£0.057M), Human Resources (+£0.034M), Democratic Services (+£0.021M) and Internal Audit (+£0.029M)

4.6 Appendix C: General Fund Service Analysis (Q1) provides a more in-depth analysis covering service and activity levels.

4.7 The revenue position provided within table 1 above is analysed across the Councils subjective headings is set out in table 2 below.

Table 2 Quarter 1 Financial Monitoring – Subjective Analysis

	<b>Original Budget 2021/22 £'000</b>	<b>Q1 Actual 2021/22 £'000</b>	<b>Projected Outturn 2021/22 £'000</b>	<b>Projected Variance 2021/22 £'000</b>
Employees	24,836	5,022	24,673	+163
Premises Related Exp	5,729	3,046	5,912	(183)
Transport Related Exp	1,175	283	1,177	(2)
Supplies and Services	10,418	3,038	11,209	(793)
Transfer Payments	22,027	4,298	22,027	0
Support Services	130	8	122	+8
Capital Charges	17	0	17	0
Capital Financing Costs	1,797	0	1,797	0
Appropriations	732	0	725	+7
Income	(47,630)	(11,056)	(47,799)	+169
Capital Financing Inc	(300)	0	(300)	0
<b>Sub Total</b>	<b>18,931</b>	<b>4,639</b>	<b>19,560</b>	<b>(631)</b>
Net Recharges to Housing Revenue Account	(1,018)	0	(1,018)	0
RMS Capital Charges (now Housing Revenue Account)	(139)	888	(139)	0
Revenue Reserve funded items included in above analysis	0	246	0	0
<b>Sub Total</b>	<b>(1,157)</b>	<b>1,134</b>	<b>(1,157)</b>	<b>0</b>
<b>General Fund Revenue Budget</b>	<b>17,774</b>	<b>5,773</b>	<b>18,403</b>	<b>(631)</b>

4.8 Appendix D: General Fund Subjective Analysis covers this information in more detail.

## 5.0 Housing Revenue Account Summary Position

5.1 As at the end of Q2 we are currently projecting a year end overspend against budget of **£0.049M**. A summary of the Q1 revenue position for the HRA is set out in table 3 below.

Table 3 Quarter 1 Financial Monitoring – HRA Service Analysis

	<b>Original Budget 2021/22 £'000</b>	<b>Q1 Actual 2021/22 £'000</b>	<b>Projected Outturn 2021/22 £'000</b>	<b>Projected Variance 2021/22 £'000</b>
Policy & Management	1,716	401	2,022	(5)
Repairs & Maintenance	5,790	732	5,681	+109
Welfare Services	(157)	(112)	(163)	+6
Special Services	172	72	178	(6)
Miscellaneous Expenses	680	39	713	(33)
Income Account	(14,672)	(3,301)	(14,552)	(120)
Capital Charges	5,532	0	5,532	0
Appropriations	417	0	117	0
<b>Sub Total</b>	<b>(522)</b>	<b>(2,169)</b>	<b>(472)</b>	<b>(49)</b>
Net Recharges to General Fund	520	0	520	0
<b>Housing Revenue Account Budget</b>	<b>(2)</b>	<b>(2,169)</b>	<b>48</b>	<b>(49)</b>

5.2 At this stage the overspend is predominantly due to an anticipated reduction in Income (-£0.120M) and an increase in a number of Miscellaneous Expenses (-£0.033M) offset by a forecast reduction in expenditure on Repairs & Maintenance (+£0.109M).

5.3 Appendix E: Housing Revenue Account Service Analysis covers this information in more detail and provides summary explanations for variances +/- £30K.

## 6.0 Capital Projects (General Fund & HRA)

6.1 At Q1 we are currently projecting a year end slippage against budget of **£33.148M** (General Fund **£33.148M** and HRA **£0M**). Summary details for both the General Fund and HRA are set out in table 4 below.

Table 4 Quarter 1 Financial Monitoring – Capital Projects

	Original Budget 2021/22 £'000	Q1 Actual 2021/22 £'000	Projected Outturn 2021/22 £'000	Projected Variance 2021/22 £'000
<b>Communities and Environment</b>				
Business Support	3,084	15	3,084	0
Customer Involvement & Leisure	2,057	33	1,436	+321
Public Protection	0	0	0	0
Housing Services	0	(894)	(58)	+58
Public Realm	17,904	(6,601)	110	+16,444
<b>Total</b>	<b>23,045</b>	<b>(7,447)</b>	<b>4,572</b>	<b>+16,823</b>
<b>Economic Growth and Regeneration</b>				
Planning & Place	777	0	0	+777
Economic Development	0	0	0	0
Property, Investment and Regeneration	17,710	485	4,021	+13,877
<b>Total</b>	<b>18,487</b>	<b>485</b>	<b>4,021</b>	<b>+14,654</b>
<b>Corporate Services</b>				
HR	0	(40)	0	0
ICT	135	52	135	0
Corporate Services Development Pool	1,671	0	0	+1,671
<b>Total</b>	<b>1,806</b>	<b>12</b>	<b>135</b>	<b>+1,671</b>
<b>Central Services</b>				
Chief Executive	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GENERAL FUND - TOTAL</b>	<b>43,338</b>	<b>(6,950)</b>	<b>8,728</b>	<b>+33,148</b>
<b>Housing Revenue Account</b>				
Adaptations	300	60	300	0
Energy Efficiency / Boiler Replacement	959	116	959	0
Kitchen / Bathroom Refurbishment	888	0	188	+700
External Refurbishment	192	21	192	0
Environmental Improvements	360	69	1,060	(700)
Re-roofing / Window Renewals	1,093	9	1,093	0
Rewiring	54	1	54	0
Lift Replacement	0	0	0	0
Fire Precaution Works	150	(1)	150	0
Housing Renewal & Renovation	1,217	107	1,217	0
<b>HOUSING REVENUE ACCOUNT - TOTAL</b>	<b>5,213</b>	<b>382</b>	<b>5,213</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>48,551</b>	<b>(6,568)</b>	<b>13,941</b>	<b>+33,148</b>

6.2 The areas of significant slippage mainly related to schemes currently within the Council's Development Pool which are unlikely to proceed in 2021/22.

6.3 Appendix F General Fund Capital Projects and Appendix G HRA Capital Projects provide further information and summary commentary.

## 7.0 Reserves

8.1 The Council's projected reserve position has been updated to reflect the provisional outturn and has seen the Councils opening level of unallocated balances increase to **£7.808M** with the combined level of reserves currently **£33.446M**.

7.2 We are currently projecting the Council's unallocated balances to increase slightly to **£4.910M** from the budgeted position of **£4.529M**. Overall the combined level of usable reserves is forecast to increase to **£18.999M** against the budgeted balance of **£15.639M**. Table 5 Quarter 2 Financial Monitoring – Reserves provides summary details for both Unallocated and Earmarked Reserves. Appendix H: Reserves Projected Outturn provides further detailed analysis.

Table 5 Quarter 1 Financial Monitoring – Reserves

	<----- ORIGINAL BUDGET ----->				<----- PROJECTED OUTTURN ----->					
	Budgeted Opening Balance on Reserves'31 March 2021	From Revenue	To / (From) Capital	To Revenue	Budgeted Closing Balance on Reserves'31 March 2022	31 March 2021	From Revenue	To / (From) Capital	To Revenue	Budgeted Closing Balance on Reserves'31 March 2022
	£M				£M	£M				£M
Unallocated Balances	(6.796)			2.267	(4.529)	(7.808)			2.898	(4.910)
Total Earmarked Reserves	(12.885)	(1.808)	1.113	2.470	(11.110)	(25.637)	(1.808)	1.113	12.244	(14.088)
Total Combined Reserves	(19.681)	(1.808)	1.113	4.737	(15.639)	(33.446)	(1.808)	1.113	15.142	(18.999)

7.3 The increase is a result of a number of factors such as the impact of the backed dated Green Energy Disregard on the 2019/20 balance, inclusion of the 2020/21 surplus and growth in the Business Rates Retention Reserve to reflect current government guidance for the treatment of Collection Fund deficits on the Council's finances. Table 6 Reserves Movement reconciles the movement between the budgeted and forecast closing position.



Table 6 Reserves Movement

		£M
<b>Budgeted Combined Level of Reserves</b>		<b>15.639</b>
Reserve		
General Fund Unallocated	2021/22 Forecast Overspend	(0.631)
	2020/21 Actual Surplus	0.695
	2019/20 Impact of backdated Green Energy Disregard	0.317
Business Rates Retention	Spreading of exception Collection Fund deficit	1.180
	Contribution to 2021/22 Collection Fund deficit	0.558
COVID-19 Support	Currently uncommitted COVID support expenditure	0.949
Revenue Grants Unapplied	Currently uncommitted Brexit Ports Grant	0.132
s106 Commuted Sums	Increase in s106 monies	0.153
Various	Other net movements	0.007
<b>Projected Combined Level of Reserves</b>		<b>18.999</b>

7.4 The use of the Council's reserves to manage fluctuations in expenditure and income will be key to the delivery of the Council's stated priorities and outcomes over the next 4 years and will be kept under review by Officers and Members. The current forecast includes £2.267M to balance the 2021/22 budget with current projections requiring further calls to balance future budgets 2022/23 (£2.183M), 2023/24 (£4.223M) and 2024/25 (£4.668M).

## 8.0 Collection Fund

### Business Rates

8.1 Similarly to 2020/21, Central Government has introduced a scheme of enhanced rates reliefs applying to occupied retail, leisure, and hospitality properties. The discounts are 100% for the period April to June reducing to 66% from July. Funds to fully reimburse local authorities for the local share of these enhanced reliefs have been paid on account using a grant under section 31 of the Local Government Act 2003, with a full reconciliation to be carried out at year-end. The Council has received £6.941M and this has been credited to the Council's General Fund and held in the Revenue Grants Unapplied reserve to offset any business rates deficit carried forward.

8.2 The collection rate for Business Rates is currently 23.4%, which is behind the Q1 profiled position of 26.2%. Based on this level of performance collection would be below the annual target 97.2%.

### Council Tax

8.3 The number of Local Council Tax Support claimants appear to have stabilised at around 1,300, although this is considerably higher than the position in March 2020. The current collection rate for Council Tax is 28.4% which is slightly above the profiled position at 27.9% and projected to exceed the annual target of 94.60%.

**Status Key**

<b>R</b>	Red – The project is unlikely to meet its agreed plan, costs or benefits unless immediate remedial action is taken	<b>C</b>	Complete or Closed
<b>A</b>	Amber – The project is at risk of failing to meet its agreed plan, timescales, costs or benefits unless action is taken	<b>N</b>	Not Started
<b>G</b>	Green – The project is on track to meet its agreed plan, timescales, costs and benefits	<b>H</b>	On hold
<b>X</b>	No data available		

**Priorities Key**

<b>I</b>	An Inclusive and Prosperous Local Economy (Economy)
<b>S</b>	A Sustainable District (Environmental)
<b>H</b>	Healthy and Happy Communities (Social)
<b>R</b>	A Co-operative, Kind and Responsible Council (Governance)

All projects, programmes and performance figures on this list are reporting quarterly

**An Inclusive and Prosperous Local Economy (Economy)**

**Projects**

Priority	Programme & Project Name	Update	Date of Update	Status
S	<a href="#">Canal Quarter</a>	The phase 2 masterplan approach has been defined and the master-planning procurement launched.	12/7/21	G
I	<a href="#">Bailrigg Garden Village Masterplanning</a>	Extensive community and stakeholder engagements led by consultancy JTP led and significantly informed work by JTP to prepare the Masterplan.	9/7/21	G
I	<a href="#">Heysham Gateway</a>	Project management and procurement route has been set out by officers. Documentation has been approved by senior management and tender process initiated.	12/7/21	G
I	H <a href="#">Eden Project North</a>	The City Council and Eden have continued working in partnership towards planning application submission. Detailed design work continues to advance, and is accompanied by environmental, flood risk, heritage and landscape/visual modelling and assessment.	25/6/21	G
I	S <a href="#">Lune Flood Protection, Caton Road</a>	A Practical Completion certificate was issue for 29 <sup>th</sup> May 2021, following the flood defence being in place in Dec 2020 and the cycle path opening on 1 <sup>st</sup> April 2021. Work continues with delivery of a Community Pump and Upstream Attenuation Ponds to add further surface water flood risk benefit to the businesses on Caton Road	7/7/21	G
I	<a href="#">Heritage Action Project</a>	Delivery in terms of outputs is only a little behind at this stage, but there are risks of further delays going forward which could impact on funding and therefore delivery.	9/7/21	A
I	H <a href="#">Morecambe Co-op Building Renovation</a>	The impact of the pandemic have put the project behind schedule in terms of external funding, updated costs and the lease. Work is needed to update costs and plans in Q2 to begin bidding in Q3.	7/7/21	A
I	H <a href="#">Lancaster City Museum Boiler</a>	Authorisation to utilise the budget set aside in the capital programme will not be sought until it is clear which of the two options for replacement is favoured.	5/7/21	A
I	H <a href="#">Museums Redevelopment</a>	The project has been delayed due to staff being reallocated during the pandemic. Request for reserves allocated to be re-programmed into future years being drawn up.	12/7/21	H
I	<a href="#">1 Lodge Street Urgent Structural Repairs</a>	A site visit by Building Control has meant that the tenants have had to cease use of the property. Costs for this project have increased as the building has deteriorated further.	5/7/21	A
I	H <a href="#">Palatine Recreation Ground Pavilion</a>	The project has been delayed because of the pandemic. The surveyor is reviewing the site and schedule of works before discussions with the contractor recommence.	5/7/21	A
I	<a href="#">Dalton Square</a>	The focus of this project is the repair and restoration of the Queen Victoria Monument in the centre of the square. A condition and structural report has been carried out and a schedule of works has been created so we can go out to tender.	5/7/21	G
I	H <a href="#">Ryelands Park – Ryelands House</a>	The project to carry out extensive roof repairs is currently in the planning phase and a structural engineer has carried out site visits and a drone survey.	6/7/21	G
I	R <a href="#">Council Assets Programme (Palatine Hall, Old Fire Station Development Works, Improvements to Ashton Hall)</a>	Palatine Hall on hold until decisions are made around the future working environments etc. from the Working Well project. Old Fire Station is a stand-alone project as it is currently in the planning phase.	6/7/21	H

**Performance**

Measure	Q1	Q2	Q3	Q4	Comments
I % of minor planning applications determined within 8 weeks or agreed time	80.77				Performance for Q1 shows improvement across each of the three measures. The service is currently implementing an improvement plan, including the allocation of extra resource and a review of its practices, with the intention of further increasing the timely processing of applications.
I % of other planning applications determined within 8 weeks or agreed time	81.43				
I % of major planning applications determined within 13 weeks or agreed time	81.82				
I Proportion of total procurement expenditure with local suppliers (quarter behind)	30%				This is a newly-introduced measure, reflecting the figure for Q4 2020-21 (Jan-Mar 2021). This figure represents expenditure of £1,566,276 with local suppliers during the relevant period. Further reporting will be provided separately on the topic of local procurement and the implementation of the updated Procurement Strategy. However, for an initial comparison, data shows that the latest figure of 30% is a significant increase from 15% (£465,661) for the equivalent period in 2018-19, although the data shows some fluctuation in proportion if not total expenditure, with a figure of 39% (£1,502,175) for the equivalent period in 2019-20.

## A Sustainable District (Environmental)

### Projects

Priority	Programme & Project Name	Update	Date of Update	Status
S	<b>Carbon Neutral Programme</b>	-	-	-
S	- <a href="#">Salt Ayre Leisure Centre Decarbonisation</a>	The decarbonisation project is currently on track to achieve the delivery deadline at the end of September 2021.	30/7/21	G
S	- <a href="#">Electric Car Club</a>	In May two cars were launched for public use in the evenings and weekends.	28/7/21	G
S	- <a href="#">Travel Plan</a>	Officers have found a potential system which provides a suite of software tools that will enable the council to evidence, track modal shift, plan and change staff commuter emissions by analysing the real-world active travel, public transport and Liftshare options available.	30/7/21	G
S	- Electric Vehicle Charge Points	Update pending (Izzy Maher)	N/A	X
S	- <a href="#">Burrow Beck 2.5MW Solar Farm and Battery</a>	Site not considered financially viable due ROI exceeding 19 years	26/7/21	H
S	- <a href="#">Roof Mounted Solar Array – Gateway, White Lund</a>	The project is on track to deliver solar electricity from roof mounted panels by 30 <sup>th</sup> September 2022, subject to a structural survey of the roof.	30/7/21	G
S	<a href="#">Corporate CCTV Platform</a>	All cameras part of Phase 2 have been installed. Amendments to cameras requested by site staff to suit their operational needs have been made. The project is now complete.	28/7/21	C
S	<a href="#">Local Authority Delivery for Green Homes Grant</a> (part of Council Housing Thermal Energy Efficiency)	The council have been successful in securing funding of approximately £175K for works to improve thermal energy efficiency in the bottom 25% of our housing stock to at least an EPC 'c' rating. Work is scheduled for completion by end of September 2021.	12/7/21	G
S	1 Million Trees	On hold until Q3	N/A	H

### Performance

Priority	Measure	Q1	Q2	Q3	Q4	Comments
S	% of household waste recycled (quarter behind)	34.3%				This has increased from 32.7% when compared to the same quarter last year.
S	Kg of residual waste per household (quarter behind)	84.0kg				Despite an increase in green waste and recycling tonnage, residual waste weight remains similar.
S	Diesel consumption of council vehicle fleet	115733 ltrs				Litre usage decreased compared to both Q1 and Q4 2020-21.
S	Cost/m2 energy across corporate buildings (quarter behind)	£2.37				Corporate buildings are: -Lancaster Town Hall -Morecambe Town Hall -Palatine Hall -Old Fire Station Slight increase on previous quarter and as expected given that LTH was in use during this quarter by the courts and NHS, and the Jan-March quarter is often the coldest.
S	Gas usage in council buildings (quarter behind)	2,280,000 KwH				Increase from previous quarter as expected due to winter months and LTH in use by courts and NHS during this quarter.
S	Electricity usage in council buildings (quarter behind)	593,000 KwH				Increase from previous quarter as expected due to winter months and LTH in use by courts and NHS during this quarter. As last quarters report, the usage is a lot lower compared to the same period last year. This is likely to be because the number of lights and PCs running in the buildings is significantly lower due to working from home.

## Healthy & Happy Communities (Social)

### Projects

Priority	Programme & Project Name	Update	Date of Update	Status
	<b>Homes Programme</b>	-	-	-
S	- <a href="#">My Mainway</a>	A project board has been formed who have appointed Anderton Gables to assist with project planning, exploring further development options and detailed viability modelling and tenure scenarios. Good progress is being made.	8/7/21	G
	- <a href="#">Mellishaw Park</a>	A project board has been established and a programme plan has been developed. Communication has started with the residents on the site.	9/7/21	G
I	<b>Funding the Future</b>	-	-	-
	<a href="#">LATCo - Housing Companies</a>	The LATCo – Morehomes for the Bay was incorporated at the end of June 2021. The Articles of Association and Shareholder Agreement have been prepared and training for relevant parties has been undertaken.	12/7/21	G
I	LATCo - Commercial Trading Services	Suspended as initial appraisal did not suggest LATCo model would be viable at that time. Revisit as pandemic work eases.	19/7/21	H
	Outcomes Based Resourcing (OBR)	Evidence gathering stage is now complete a short-term phase of work to address the structural deficit is being carried out by Heads of Service and Executive during August and the mid-term project design for detailed OBR will be implemented in Q4 2021/22.	19/7/21	G

Performance								
			Measure	Q1	Q2	Q3	Q4	Comments
		H	Number of people statutorily homeless	12				Still below the national average for homeless acceptances. An increase in numbers is possible as lockdown restrictions, including eviction ban, are lifted.
		H	Number of Disabled Facilities Grants completed	76				The number of DFGs completed in 2019-21 reduced to 225 due to pandemic disruption, in comparison to 387 in 2018-19 (the last full year of data) and 97 completions for the Q1 2019-20.  Demand for DFGs in Q1 has risen to pre-pandemic levels. This should result in a significant increase in the number of completions in 21/22.
		H	Number of properties improved	59				This measure shows the number of Category 1 and/or 2 hazards addressed in private rented properties. The pandemic has impacted on the speed at which improvements can be secured; as a comparison, 133 improvements were made during Q1 2019-20.
I		H	% of premises scoring 4 or higher on the food hygiene rating scheme	90.5%				Figure has been adjusted to remove number of premises awaiting inspection and therefore do not have a rating. This applies to new businesses and businesses that have new ownership.  This accounts for 116 premises out of a total 1177 businesses eligible for a rating and in the public domain listed in the Food Standards Agency website. 97.5 % of all rated premises are rated broadly compliant or better (i.e. rated 3, 4, or 5)
		H	Number of admissions to Salt Ayre Leisure Centre	105,640				This reflects closure, reduced opening hours and reduced capacity due to the pandemic, causing visits to reduce by almost half from the last equivalent quarter, with 209,041 visits to the Centre during Q1 2019-20.
		H	Average time taken to re-let Council houses (days)	51.80				The re-let time remains significantly higher than previous year, largely due to pandemic disruption which limited our ability to let properties for a prolonged period of time in 2020-21.  However, the re-let time has steadily decreased through the course of Q1. We continue to lessen the backlog of void properties, which have accrued a large amount of void time. A performance & procedure review is currently underway to achieve further improvement.

### A Co-operative, Kind and Responsible Council (Governance)

Projects				
Priority	Programme & Project Name	Update	Date of Update	Status
I	<a href="#">Working Well Project</a>	Stakeholder engagement is being undertaken before project planning is carried out, allowing workstreams to progress during quarter 2.	13/7/21	G
	<a href="#">Customer Contact System</a>	The main element of the project is now nearing completion. The one comprehensive conditional form called the 'Report It' form which will replace 60+ existing forms is finished.	13/7/21	G
	<a href="#">Digital Programme</a>		16/7/21	A
	- High Capacity Fibre Cable Network Provision	Discussions are continuing to progress around utilising PIA (publicly available fibre ducting) to drive down the cost and increase the coverage for the available budget.	-	-
	- Digital Market Place	This is delayed due to resourcing issue but will be progressed ASAP.	-	-
	- 5G Strategy	The 5G strategy has been completed, the next step is to determine how and what should be taken forward.	-	-

Performance								
			Measure	Q1	Q2	Q3	Q4	Comments
		R	Average social media engagement rate	0.72				This measure represents the average level of interaction with the Council's social media posts.
		R	Total digital audience	388,690				This measure represents the total number of followers of the Council's social media accounts, combined with users of the Council's website.  The audience level is subject to fluctuation, and has decreased somewhat from a peak of 879,820 during Q2 2020-21, which could be attributed to the Council's communication campaign during the initial phases of the pandemic.
		R	Average number of days' sickness per full-time employee	1.85				
		R	Occupancy rates for commercial properties	96.65%				Occupancy rates have increased mainly due to offices and accommodation being let at CityLab and The Storey, plus the lease for accommodation at 26 St George's Quay has been completed.
	H	R	Average time taken to process new Housing Benefit claims	20.41 days				The processing time has remained consistently within the target of 23 days, ensuring residents are able to access support in a timely way.

### QUARTER 1 FINANCIAL REVENUE MONITORING - GENERAL FUND SERVICE ANALYSIS 2021/22

	Original Budget 2021/22 £'000	Budget Amendments 2021/22 £'000	Working Budget 2021/22 £'000	Q1 Actual 2021/22 £'000	Projected Outturn 2021/22 £'000	Projected Variance 2021/22 £'000	Variance +/- £30K %
<b>Communities and Environment</b>							
<a href="#">Business Support</a>	White Lund Depot	(14)	0	(14)	2	(14)	0
	Vehicle Maintenance	(6)	0	(6)	103	7	(13)
<a href="#">Customer Involvement &amp; Leisure</a>	Customer Services	719	0	719	164	720	(1)
	Leisure	33	0	33	(34)	32	1
	Salt Ayre	1,344	0	1,344	602	1,286	58 +4%
<a href="#">Public Protection</a>	Environmental Health	1,193	0	1,193	106	1,186	7
	Emergency Planning	62	0	62	11	61	1
	Housing Standards	62	0	62	(105)	56	6
	Licensing	(91)	0	(91)	(1)	(80)	(11)
	Safety	154	0	154	(5)	148	6
<a href="#">Housing Services</a>	GF Housing	31	0	31	7	21	10
	Home Improvement Agency	(146)	0	(146)	(376)	(145)	(1)
	Housing Options	286	0	286	(1,608)	291	(5)
	Strategic Housing	202	0	202	28	204	(2)
<a href="#">Public Realm</a>	Cemeteries	184	0	184	36	190	(6)
	Grounds Maintenance	(179)	0	(179)	126	(139)	(40) +22%
	Household Waste Collection	1,983	0	1,983	(197)	2,116	(133) (7%)
	Markets	(110)	0	(110)	8	(53)	(57) +52%
	Parking	(1,115)	0	(1,115)	180	(1,097)	(18)
	Parks	924	0	924	80	899	25
	Public Conveniences	178	0	178	41	178	0
	Public Realm Highways	74	0	74	12	74	0
	Service Support	354	0	354	251	383	(29)
	Street Cleaning	1,140	0	1,140	149	1,149	(9)
	Trade Waste	(623)	0	(623)	(995)	(603)	(20)
	Williamson Park	243	0	243	115	246	(3)
		<b>6,882</b>	<b>0</b>	<b>6,882</b>	<b>(1,300)</b>	<b>7,116</b>	<b>(234) (3%)</b>
<b>Economic Growth and Regeneration</b>							
<a href="#">Planning &amp; Place</a>	Building Control	93	0	93	29	208	(115) (124%)
	Conservation & Environment	50	0	50	6	50	0
	Development Control	42	0	42	(83)	175	(133) (317%)
	Local Plan	772	0	772	172	749	23
<a href="#">Economic Development</a>	AONB	44	0	44	25	44	0
	Economic Development	392	0	392	69	343	49 +13%
	Marketing & Comms	282	0	282	66	287	(5)
	Grants	220	0	220	50	220	0
	The Platform	43	0	43	4	36	7
	Tourism & Events	502	0	502	98	489	13
	Museums	577	0	577	146	585	(8)
<a href="#">Property, Investment and Regeneration</a>	Highways	0	0	0	0	0	0
	Regeneration	876	0	876	134	896	(20)
	Sea Defence & Land Drainage	416	0	416	79	423	(7)
	Property	(175)	0	(175)	256	(150)	(25)
	Building Cleaning	0	0	0	73	(5)	5
		<b>4,134</b>	<b>0</b>	<b>4,134</b>	<b>1,124</b>	<b>4,350</b>	<b>(216) (5%)</b>
<b>Corporate Services</b>							
<a href="#">Corporate Accounts</a>	Central Expenses	431	0	431	(637)	551	(120) (28%)
<a href="#">Democratic</a>	Democratic Services	939	0	939	218	918	21
<a href="#">Finance</a>	Finance	1,271	0	1,271	1,238	1,328	(57) (4%)
<a href="#">HR</a>	HR	1,176	0	1,176	271	1,142	34 +3%
<a href="#">ICT</a>	ICT	1,504	0	1,504	526	1,590	(86) (6%)
<a href="#">Internal Audit</a>	Internal Audit	194	0	194	16	165	29
<a href="#">Legal</a>	Legal Services	297	0	297	9	303	(6)
<a href="#">Revenues &amp; Benefits</a>	Revenues & Benefits	950	0	950	4,439	950	0
		<b>6,762</b>	<b>0</b>	<b>6,762</b>	<b>6,080</b>	<b>6,947</b>	<b>(185) (3%)</b>
<b>Central Services</b>							
<a href="#">Chief Executive</a>	Executive Team	777	0	777	149	780	(3)
	Grants to other bodies	282	0	282	107	282	0
		<b>1,059</b>	<b>0</b>	<b>1,059</b>	<b>256</b>	<b>1,062</b>	<b>(3)</b>
<b>Other Items</b>							
<a href="#">Other Items</a>	New Homes Bonus	(1,966)	0	(1,966)	(1,531)	(1,966)	0
	Revenue Funding of Capital	1,113	0	1,113	0	1,113	0
	Minimum Revenue Provision	2,175	0	2,175	0	2,175	0
	Interest Payable	1,393	0	1,393	0	1,393	0
	Interest Receivable	(63)	0	(63)	(3)	(63)	0
	Notional Charges	0	0	0	0	0	0
	Contributions to Reserve	932	0	932	0	925	7
	Contributions from Reserve	(2,375)	0	(2,375)	0	(2,375)	0
	Capital Contributions from Reserve	(1,113)	0	(1,113)	0	(1,113)	0
		<b>96</b>	<b>0</b>	<b>96</b>	<b>(1,534)</b>	<b>89</b>	<b>7</b>
	Net Recharges to Housing Revenue Account	(1,018)	0	(1,018)	0	(1,018)	0
	RMS Capital Charges (now Housing Revenue Account)	(141)	0	(141)	888	(141)	0
	Revenue Reserve funded items included in above analysis	0	0	0	246	0	0
<b>General Fund Revenue Budget</b>		<b>17,774</b>	<b>0</b>	<b>17,774</b>	<b>5,760</b>	<b>18,405</b>	<b>(631) (4%)</b>
Core Funding :	Revenue Support Grant	(204)	0	(204)	(55)	(204)	0
	Net Business Rates Income	(7,737)	0	(7,737)	(10,328)	(7,737)	0
<b>Council Tax Requirement</b>		<b>9,833</b>	<b>0</b>	<b>9,833</b>	<b>(4,623)</b>	<b>10,464</b>	<b>(631) (6%)</b>

## Notes:

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- Projected Variances are expressed as negative ( ) for adverse and positive + for favourable

**QUARTER 1 FINANCIAL REVENUE MONITORING - GENERAL FUND SUBJECTIVE ANALYSIS 2021/22**

		Original Budget 2021/22 £'000	Budget Amendments 2021/22 £'000	Working Budget 2021/22 £'000	Q1 Actual 2021/22 £'000	Projected Outturn 2021/22 £'000	Projected Variance 2021/22 £'000	Variance +/- £30K %
Employees	Direct Employee Expenses	24,000	0	24,000	4,903	23,618	382	+2%
	Indirect Employee Expenses	836	0	836	119	1,055	(219)	(26%)
Premises Related Exp	Cleaning and Domestic Supplies	402	0	402	28	402	0	
	Energy Costs	713	0	713	168	713	0	
	Fixtures and Fittings	1	0	1	0	1	0	
	Grounds Maintenance Costs	1,471	0	1,471	277	1,449	22	
	Operational Bldgs Allocation	92	0	92	38	92	0	
	Other Premises Costs	0	0	0	0	0	0	
	Premises Insurance	219	0	219	902	319	(100)	(46%)
	Rates	1,333	0	1,333	1,342	1,373	(40)	(3%)
	Rents	85	0	85	35	84	1	
	Repair and Maintenance	1,085	0	1,085	164	1,118	(33)	(3%)
Water Services	328	0	328	92	361	(33)	(10%)	
Transport Related Exp	Car Allowances	1	0	1	2	3	(2)	
	Contract Hire Operating Leases	55	0	55	17	55	0	
	Direct Transport Costs	1,020	0	1,020	264	1,020	0	
	Other Transport Costs	0	0	0	0	0	0	
	Public Transport	20	0	20	0	20	0	
	Transport Insurance	79	0	79	0	79	0	
Supplies and Services	Catering	43	0	43	2	43	0	
	Clothing Uniform and Laundry	84	0	84	31	84	0	
	Communications and Computing	1,398	0	1,398	863	1,494	(96)	(7%)
	Contribution to Provisions	250	0	250	0	250	0	
	Equip Furniture and Materials	1,348	0	1,348	286	1,351	(3)	
	Expenses	519	0	519	89	519	0	
	General Office Supplies	188	0	188	169	216	(28)	
	Grants and Subscriptions	1,139	0	1,139	276	1,250	(111)	(10%)
Miscellaneous Expenses	557	0	557	67	557	0		
Services	4,892	0	4,892	1,255	5,447	(555)	(11%)	
Transfer Payments	Housing Benefit	22,027	0	22,027	4,298	22,027	0	
Support Services	Recharges Exp	130	0	130	8	122	8	
Capital Charges	Amortisation of Def Chgs	0	0	0	0	0	0	
	Depreciation	17	0	17	0	17	0	
Capital Financing Costs	Interest Payments	1,797	0	1,797	0	1,797	0	
Appropriations	Appropriations	732	0	732	0	725	7	
Income	Customer Fees and Charges	(14,765)	0	(14,765)	(4,794)	(14,666)	(99)	+1%
	Government Grants	(24,872)	0	(24,872)	(4,151)	(25,016)	144	(1%)
	Interest	(104)	0	(104)	(3)	(104)	0	
	Other Grants and Contributions	(1,644)	0	(1,644)	(921)	(1,789)	145	(9%)
	Recharges Inc	(6,245)	0	(6,245)	(1,187)	(6,224)	(21)	
Capital Financing Inc	Capital Related Income	(300)	0	(300)	0	(300)	0	
	Net Recharges to Housing Revenue Account	(1,018)	0	(1,018)	0	(1,018)	0	
	RMS Capital Charges (now Housing Revenue Account)	(139)	0	(139)	888	(139)	0	
	Reserve funded items included in above analysis	0	0	0	246	0	0	
<b>GRAND TOTAL</b>		<b>17,774</b>	<b>0</b>	<b>17,774</b>	<b>5,773</b>	<b>18,405</b>	<b>(631)</b>	<b>(4%)</b>

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**QUARTER 1 FINANCIAL REVENUE MONITORING - HRA SERVICE ANALYSIS 2021/22**

	Original Budget 2021/22 £'000	Budget Amendments 2021/22 £'000	Working Budget 2021/22 £'000	Q1 Actual 2021/22 £'000	Projected Outturn 2021/22 £'000	Projected Variance 2021/22 £'000	Variance +/- £30K %
<b>Communities and Environment</b>							
Policy & Management	1,716	301	2,017	401	2,022	(5)	
Repairs & Maintenance	5,790	0	5,790	732	5,681	109	+2%
Welfare Services	(157)	0	(157)	(112)	(163)	6	
Special Services	172	0	172	72	178	(6)	
Miscellaneous Expenses	680	0	680	39	713	(33)	(5%)
<a href="#">Housing Revenue Account</a> Income Account	(14,672)	0	(14,672)	(3,301)	(14,552)	(120)	+1%
Capital Charges	5,532	0	5,532	0	5,532	0	
Appropriations	417	(300)	117	0	117	0	
Gain/Loss on Asset Sales	0	0	0	0	0	0	
Gain/Loss on Asset Sales(Move)	0	0	0	0	0	0	
	<b>(522)</b>	<b>1</b>	<b>(521)</b>	<b>(2,169)</b>	<b>(472)</b>	<b>(49)</b>	<b>+9%</b>
Net Recharges to General Fund	520	0	520	0	520	0	
<b>Housing Revenue Account Budget</b>	<b>(2)</b>	<b>1</b>	<b>(1)</b>	<b>(2,169)</b>	<b>48</b>	<b>(49)</b>	<b>+4900%</b>

**Notes:**

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3. Projected Variances are expressed as negative ( ) for adverse and positive + for favourable

## QUARTER 1 FINANCIAL CAPITAL MONITORING - SERVICE ANALYSIS 2021/22

	Original Budget 2021/22 £'000	Budget Amendments 2021/22 £000	Working Budget 2021/22 £000	Q1 Actual 2021/22 £'000	Projected Outturn 2021/22 £'000	Projected Variance 2021/22 £'000	Commentary Variances +/- £100K
<b>Communities and Environment</b>							
<b>Business Support</b>							
Purchase Of Vehicles	2,684	0	2,684	15	2,684	0	
2 x Electric RCVs	400	0	400	0	400	0	
Salt Ayre Boiler	300	(300)	0	0	0	0	Scheme removed and MRP savings factored into Salix funded solar project
<b>Customer Involvement &amp; Leisure</b>							
Salt Ayre Equipment Programme	1,757	0	1,757	62	1,436	321	A significant project for pool hall renovations is expected to commence before January 2022 but a proportion of the works are likely to slip into 2022/23
SASC Developer Partnership	0	0	0	(29)	0	0	
<b>Public Protection</b>							
Disabled Facilities Grants	0	0	0	(894)	(58)	58	
<b>Housing Services</b>							
Mellishaw Park	480	0	480	0	0	480	Anticipated expenditure on the project is currently being reprofiled and is expected to be available in quarter 2
Happy Mount Park Footpaths	0	0	0	0	0	0	
Far Moor Playing Fields Scheme	0	0	0	0	0	0	
Williamson Park Development	1,000	0	1,000	0	0	1,000	Executive Team are intending to remove this provision following a recent review of the Capital Programme
Electronic Vehicle Charging Points - Phase 2	0	0	0	1	0	0	
Half Moon Bay Car Park Extension	60	0	60	0	0	60	Capacity issues due to Covid 19 have delayed the scheme. Works are likely to be tendered out in quarter 3 with a view to commencing in quarter 4
Solar Installation Phase 1 SALC	1,350	(1,350)	0	0	0	0	Scheme removed and MRP savings factored into Salix funded solar project
<b>Public Realm</b>							
One Million Trees	25	0	25	0	25	0	
Customer Contact System	85	0	85	43	85	0	
SALC Salix Funded Optimised Solar Farm	0	0	0	(6,645)	0	0	£6.8M grant funding has been received in advance of related expenditure
Communities & Environment Devpt Pool	14,904	0	14,904	0	0	14,904	General Fund Housing - £6M, Solar Arrays at Gateway White Lund & City Labs - £1.423M & Vehicle Maintenance Unit brake rollers - £0.036M remain in the development pool.
	<b>23,045</b>	<b>(1,650)</b>	<b>21,395</b>	<b>(7,447)</b>	<b>4,572</b>	<b>16,823</b>	Executive Team are intending to remove budgetary provision of £3.845M & £3.6M respectively for the potential contribution fo SALC solar farm & Burrow Beck 2.5MW solar farm & battery following a recent review of the Capital Programme.
<b>Economic Growth and Regeneration</b>							
<b>Planning &amp; Place</b>							
Cable Street Christmas Lights	0	0	0	0	0	0	
S106 payments to Lancs County Council	0	0	0	0	0	0	
Tank demolition & removal - Heysham Gate	487	0	487	0	0	487	Revenue feasibility work to be completed during 2021/22 which will determine future capital requirements
Canal Quarter	290	0	290	0	0	290	Revenue master planning work currently being commissioned which will determine future capital requirements
<b>Economic Development</b>							
Palatine Recreation Ground - Veterans Club	116	22	138	0	138	0	
Palatine Hall	150	0	150	0	0	150	Executive Team are intending to remove this provision following a recent review of the Capital Programme
Edward Street Dance Studio	84	0	84	0	0	84	There are no expenditure plans for 2021/22. A request will be made for slippage into 2022/23
1 Lodge Street Urgent Structural Repairs	490	0	490	0	250	240	Works are likely to commence in year but are expected to run into 2022/23
Queen Victoria Memorial	169	0	169	1	0	169	There are no expenditure plans for 2021/22. A request will be made for slippage into 2022/23
Lancaster City Museum	127	(22)	105	1	105	0	
Strategic Monitoring Baywide	0	0	0	3	0	0	
Artle Beck Improvements	0	0	0	0	0	0	
Slynedale Culvert	0	0	0	(6)	0	0	
Lancaster Square Routes Project	0	0	0	(18)	0	0	
Lancaster HS Heritage Action Zone	556	0	556	11	175	381	Both expenditure and projects coming forward are at a slower pace than originally anticipated in September 2020. Project has been reprofiled with Historic England and this will be reflected in the revised capital programme later in the year.
<b>Property, Regeneration &amp; Investment</b>							
Lancaster District Empty Homes Partnersh	69	0	69	0	0	69	Project has been stalled since Methodist Action went into administration. It is not expected that any of the money will be spent in this financial year
Canterbury Avenue Flood Relief	0	0	0	(1)	0	0	
Caton Road Flood Relief Scheme	0	188	188	476	188	0	Expected expenditure in year on phase 3 & 3a of the scheme is £0.907M with further expenditure of £0.725M in 22/23. With the exception of £0.188M unsupported borrowing brought forward the expenditure is funded by the securing of £1.4m additional Environment Agency grant in 2020/21 together with some additional private contributions
Economic Growth & Regen Devpt Pool	13,024	(665)	12,359	0	0	12,359	Canal Quarter £4M, South Lancaster Growth Catalyst ( project developments/aquisition and capital contribution) - £4.3M Heysham Gateway Development - £1.513M and smaller schemes totalling £0.900M remain in the development pool. Executive Team are intending to remove budgetary provision of £1.646M in respect of Museums Redevelopment, White Lund Depot and The Old Fire Station following a recent review of the Capital Programme.
Units 1,2,3,4&5 White Lund Industrial Estate	0	0	0	28	0	0	
Frontierland	2,500	665	3,165	0	3,165	0	Land acquired in July 2021
Morecambe Co-op Renovation	425	0	425	0	0	425	Need to secure external funding to unlock council investment.
Coastal Revival Fund - Morecambe Co-op	0	0	0	(10)	0	0	
	<b>18,487</b>	<b>188</b>	<b>18,675</b>	<b>485</b>	<b>4,021</b>	<b>14,654</b>	
<b>Corporate Services</b>							
<b>Corporate Accounts</b>							
Democratic	0	0	0	0	0	0	
Finance	0	0	0	0	0	0	
HR	0	0	0	(40)	0	0	
PRG Grant	0	0	0	0	0	0	
ICT							
I.T.Strategy	45	0	45	0	45	0	
Application System Renewal	0	0	0	0	0	0	
I.S. Desktop Equipment	60	0	60	39	60	0	
ICT Telephony	0	0	0	13	0	0	
ICT Laptop Replacement & E-campus screens	30	0	30	0	30	0	
Corporate Services Development Pool	1,671	0	1,671	0	0	1,671	LLFN network bids scheme in development pool - still to be progressed
<b>Internal Audit</b>							
Legal	0	0	0	0	0	0	
<b>Revenues &amp; Benefits</b>							
	<b>1,806</b>	<b>0</b>	<b>1,806</b>	<b>12</b>	<b>135</b>	<b>1,671</b>	
<b>Central Services</b>							
<b>Chief Executive</b>							
	0	0	0	0	0	0	
	0	0	0	0	0	0	
<b>GRAND TOTAL</b>	<b>43,338</b>	<b>(1,462)</b>	<b>41,876</b>	<b>(6,950)</b>	<b>8,728</b>	<b>33,148</b>	

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## Council Housing Capital Programme 2021/22

	2021/22 Original Budget	2021/22 Working Budget	2021/22 P3 Actual	2021/22 Projected Outturn	2021/22 Variance (Working v Projected)	Comments (Original Budget to Projected Outturn)
	£	£	£	£	£	
<b>EXPENDITURE</b>						
Adaptations	300,000	300,000	59,948	300,000	0	
Energy Efficiency / Boiler Replacement	959,000	959,000	116,258	959,000	0	
Kitchen / Bathroom Refurbishment	888,000	888,000	483	188,000	700,000	No activity expected for the majority of this financial year, budget to be re-directed to Environmental Improvements to fund removal of composite (plastic) fencing panels and replace with close boarded timber panels to the rear of all properties
External Refurbishment	192,000	192,000	21,174	192,000	0	
Environmental Improvements	360,000	360,000	69,209	1,060,000	(700,000)	Budget to be re-directed from Kitchen / Bathroom Refurbishment to fund removal of composite (plastic) fencing panels and replace with close boarded timber panels to the rear of all properties, to utilise operatives released from kitchens programme
Re-roofing / Window Renewals	1,093,000	1,093,000	9,257	1,093,000	0	
Rewiring	54,000	54,000	860	54,000	0	
Lift Replacement	0	0	0	0	0	
Fire Precaution Works	150,000	150,000	(670)	150,000	0	
Housing Renewal & Renovation	1,217,000	1,217,000	106,979	1,217,000	0	
<b>TOTAL EXPENDITURE</b>	<b>5,213,000</b>	<b>5,213,000</b>	<b>383,498</b>	<b>5,213,000</b>	<b>0</b>	

## Reserves Statement (Including Unallocated Balances)

&lt;----- ORIGINAL BUDGET -----&gt;

&lt;----- PROJECTED OUTTURN -----&gt;

	31 March 2021	From Revenue	To / (From) Capital	To Revenue	31 March 2022	31 March 2021	From Revenue	To / (From) Capital	To Revenue	31 March 2022
	£	£	£	£	£	£	£	£	£	£
<b>Unallocated Balances</b>	(6,796,000)			2,267,000	(4,529,000)	(7,808,400)			2,898,000	(4,910,400)
<b>Earmarked Reserves:</b>										
<b>Amenity Improvements</b>						(29,000)				(29,000)
<b>Business Rates Retention</b>	(6,562,400)	(886,386)		96,500	(7,352,286)	(8,300,700)	(886,386)		96,500	(9,090,586)
<b>Canal Quarter</b>	(42,900)				(42,900)					
<b>Capital Support</b>	(69,000)		69,000			(73,000)		69,000		(4,000)
<b>Corporate Priorities</b>	(1,929,900)		684,000	867,600	(378,300)	(2,478,200)		684,000	1,446,300	(347,900)
<b>Corporate Property</b>	(338,500)			25,000	(313,500)	(338,500)			25,000	(313,500)
<b>Covid 19 Support</b>	(225,000)			225,000		(1,813,000)			864,100	(948,900)
<b>Economic Growth</b>	(207,600)	(96,500)		166,500	(137,600)	(188,500)	(96,500)		180,500	(104,500)
<b>Elections</b>	(40,000)	(40,000)			(80,000)	(40,000)	(40,000)			(80,000)
<b>Homelessness Support</b>	(133,800)	(6,600)			(140,400)	(110,800)	(6,600)			(117,400)
<b>Invest to Save</b>	(584,100)	(92,200)		624,500	(51,800)	(1,233,500)	(92,200)		1,201,000	(124,700)
<b>Investment Property Maint &amp; Voids</b>						(9,400)				(9,400)
<b>Local Plan</b>										
<b>Morecambe Area Action Plan</b>						(27,300)				(27,300)
<b>Museums Acquisitions</b>	(24,300)	(4,500)			(28,800)	(24,300)	(4,500)			(28,800)
<b>Planning Fee Income</b>	(74,600)				(74,600)	(39,400)				(39,400)
<b>Renewals Reserves</b>	(558,200)	(481,800)	360,000	102,100	(577,900)	(602,200)	(481,800)	360,000	229,800	(494,200)
<b>Restructure</b>	(450,700)			262,500	(188,200)	(451,100)			217,100	(234,000)
<b>Revenue Grants Unapplied</b>	(416,400)			82,800	(333,600)	(8,497,600)			7,965,900	(531,700)
<b>S106 Commuted Sums - Open Spaces</b>	(16,600)			11,800	(4,800)	(16,600)			11,800	(4,800)
<b>S106 Commuted Sums - Affordable Housing</b>	(189,800)				(189,800)	(192,800)				(192,800)
<b>S106 Commuted Sums - Highways, Cycle Paths etc.</b>	(626,500)	(200,000)		5,700	(820,800)	(776,500)	(200,000)		5,700	(970,800)
<b>Welfare Reforms</b>	(324,900)				(324,900)	(324,900)				(324,900)
<b>Reserves Held in Perpetuity:</b>										
<b>Graves Maintenance</b>	(22,200)				(22,200)	(22,200)				(22,200)
<b>Marsh Capital</b>	(47,700)				(47,700)	(47,700)				(47,700)
<b>Total Earmarked Reserves</b>	(12,885,100)	(1,807,986)	1,113,000	2,470,000	(11,110,086)	(25,637,200)	(1,807,986)	#####	12,243,700	(14,088,486)
<b>Total Combined Reserves</b>	(19,681,100)	(1,807,986)	1,113,000	4,737,000	(15,639,086)	(33,445,600)	(1,807,986)	#####	15,141,700	(18,998,886)